

By Gary J. Tulacz



THE TOP  
400  
CONTRACTORS

## Firms Are Relying On Backlogs And Management Skills To Get Through A Long Downturn

**F**or large contractors, the roller-coaster ride began slowly in early 2008, when the credit markets started tightening in the wake of the housing meltdown. The descent started to accelerate in midsummer when commercial and retail dried up. Then the bottom fell out as the economy crashed in late summer of last year, crippling the financial institutions that provide the lifeblood of the industry. Many firms believe the downward slide may be easing, but it will be a slow recovery.

ENR's Top 400 Contractors did have a good year in 2008, all things considered. The Top 400 as a group generated contracting revenue of \$338.38 billion in 2008, up 11.2% from \$304.36 billion in 2007. Of that number, \$281.36 billion came from projects in the U.S., up 9.5% from 2007, while \$57.02 billion came from international projects, a 20.1% increase from the year before.

Many big contractors say the industry recession is as widespread as any in the past. "The market is as bad now as I have seen in my 40 years in the business," says Dan Walsh, CEO of the Walsh Group, Chicago. He says customers are strugg-

ling, and he does not see a turnaround any time soon. "Where we work in the private sector, programs are dead in the water," Walsh says.

Many contractors have managed to build a big backlog over the past two or three years, which is helping them now. "For most of the big contractors, 2008 was a good year, and 2009 is OK, so far," says Jeff Hoopes, president of Swinerton. But he fears, as backlogs shrink, 2010 will be a tough year. "Last year was a banner year, while this year, there is a lot of pressure on margins," says Doug Pruitt, CEO of Sundt and president of the Associated General Contractors. "But contractors around the country are really worried about 2010."

"We have seen some opportunities, but it is a pretty slow market," says Bill Dudley, president of Bechtel Group. "Our jobs tend to be long-term, generally two to three years or more, so we will begin to feel the downturn in another year or so." But he is encouraged by some positive signs in the stock market and the banking sector.

There have been layoffs by contractors across the country. But many firms continue to worry about finding people to come into the industry post-recession. "Whenever you get a bad downturn, you have people who leave the market and do not come back," says Pruitt. He says this is bothersome because the industry already is experiencing natural attrition through retirements. "We project a short-fall of two million workers in the industry in the next 10 years," he says.

Joseph Jingoli Jr., CEO of Joseph Jingoli & Sons, puts the problem in a personal context: "We are one of the last places in America where someone without a college degree can get a job and get paid well enough to raise a family, buy a house and achieve the American dream." ■

### HOW TO USE THE TOP 400 TABLES

**COMPANIES** ranked by construction revenue in 2008 in \$ millions. Those with subsidiaries included (†) are listed by company rank, which may be found on the ENR Website at <http://enr.com>. Firms not ranked last year are designated \*\*. Some markets may not add up to 100% due to omission of the "other" miscellaneous market category. NA=not available.

**FIGURES** include prime construction contracts, shares of joint ventures, subcontracts, construction portion of design-construct contracts and construction management "at-risk" contracts when the firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of its construction contract.

**GENERAL BUILDING** commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

**MANUFACTURING** auto assembly, electronic assembly, textile plants, etc.

**POWER** thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

**WATER SUPPLY** dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc.

**SEWERAGE/SOLID WASTE** sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

**INDUSTRIAL PROCESS** pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

**PETROLEUM** refineries, petrochemical plants, offshore facilities, pipelines, etc.

**TRANSPORTATION** airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

**HAZARDOUS WASTE** chemical and nuclear waste treatment, asbestos and lead abatement, etc.

**TELECOMMUNICATIONS** transmission lines and cabling, towers and antennae, data centers and web hotels, etc.

# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	2008 REVENUE		2008 NEW CONTRACTS	MARKETS (% OF 2008 REVENUE)								CM-AT-RISK % OF REV.
			TOTAL	INTL.		GEN. BLDG.	MFG.	POWER	WASTE	WTR./SWR. INDUS./	HAZ. WASTE	TELE- COMM.		
1	1	BECHTEL, San Francisco, Calif.†	21,659.0	13,984.0	17,431.0	0	0	15	0	52	24	8	1	55
2	2	FLUOR CORP., Irving, Texas†	17,300.0	9,140.7	25,058.0	3	1	13	0	77	2	4	0	15
3	3	THE TURNER CORP., New York, N.Y.†	10,460.0	0.0	9,806.2	84	2	0	0	1	5	0	8	93
4	4	KBR, Houston, Texas†	10,159.5	7,972.0	3,268.6	8	0	4	0	25	0	0	0	5
5	5	KIEWIT CORP., Omaha, Neb.†	9,077.8	1,812.0	1,638.8	13	1	25	11	21	25	0	0	10
6	6	SKANSKA USA INC., Whitestone, N.Y.†	6,329.6	0.0	6,028.7	62	2	1	9	5	17	0	5	44
7	8	PCL CONSTRUCTION ENTERPRISES INC., Denver, Colo.†	5,921.0	3,583.0	6,253.0	66	1	3	5	14	10	1	0	42
8	10	JACOBS, Pasadena, Calif.	5,851.1	2,212.0	14,422.0	1	3	1	1	69	15	10	0	0
9	12	CB&I, The Woodlands, Texas†	5,769.3	3,984.3	4,287.0	0	0	3	2	95	0	0	0	0
10	9	PERINI CORP., Framingham, Mass.†	5,660.0	195.0	4,769.0	93	0	0	1	0	5	0	0	70
11	16	FOSTER WHEELER AG, Clinton, N.J.†	5,508.0	4,607.0	NA	0	0	28	0	72	0	0	0	23
12	7	BOVIS LEND LEASE, New York, N.Y.†	5,439.3	0.0	5,743.9	94	0	0	0	4	1	0	0	95
13	11	MCDERMOTT INTERNATIONAL INC., Houston, Texas†	4,766.7	2,893.7	3,857.8	0	0	46	0	52	0	1	0	0
14	13	CLARK GROUP, Bethesda, Md.†	4,704.0	0.0	4,525.2	78	1	0	1	0	15	0	0	40
15	14	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md.	4,176.0	0.0	3,901.0	90	2	0	1	1	1	0	4	61
16	18	URS CORP., San Francisco, Calif.†	3,613.6	397.6	2,029.0	9	0	39	5	29	8	3	0	28
17	15	THE WALSH GROUP LTD., Chicago, Ill.†	3,582.2	0.0	3,015.8	41	0	0	14	0	45	0	0	11
18	20	MCCARTHY HOLDINGS INC., Saint Louis, Mo.†	3,500.0	0.0	4,141.0	74	0	2	2	9	12	0	0	35
19	24	HENSEL PHELPS CONSTRUCTION CO., Greeley, Colo.	3,337.0	8.9	3,493.4	87	2	0	0	0	10	0	1	36
20	19	GILBANE BUILDING CO., Providence, R.I.	3,212.6	37.1	4,204.0	91	0	0	0	4	2	0	4	94
21	17	STRUCTURE TONE, New York, N.Y.†	3,027.6	142.5	2,590.8	84	3	0	0	0	0	0	13	99
22	27	MORTENSON CONSTRUCTION, Minneapolis, Minn.	2,825.1	0.0	2,684.1	65	0	29	0	0	2	0	3	50
23	26	ZACHRY GROUP, San Antonio, Texas†	2,793.9	44.4	641.0	3	0	50	1	37	8	0	0	0
24	22	JE DUNN CONSTRUCTION GROUP, Kansas City, Mo.†	2,759.9	0.0	2,816.6	100	0	0	0	0	0	0	0	92
25	21	GRANITE CONSTRUCTION INC., Watsonville, Calif.†	2,674.0	0.0	1,927.0	4	0	0	1	0	64	0	0	0
26	23	THE SHAW GROUP INC., Baton Rouge, La.†	2,596.0	192.7	6,465.5	2	0	51	2	24	1	20	0	12
27	33	HUNT CONSTRUCTION GROUP INC., Scottsdale, Ariz.	2,500.0	0.0	1,905.0	84	1	0	0	0	15	0	0	29
28	25	BALFOUR BEATTY CONSTRUCTION, Dallas, Texas†	2,348.4	0.0	1,652.9	96	0	0	0	0	4	0	0	42
29	32	BRASFIELD & GORRIE LLC, Birmingham, Ala.	2,139.5	0.0	2,166.3	86	0	1	6	1	5	0	1	14
30	31	WEBCOR BUILDERS, San Mateo, Calif.	1,944.8	0.0	1,394.3	100	0	0	0	0	0	0	0	6
31	38	AUSTIN INDUSTRIES, Dallas, Texas†	1,872.8	0.0	2,190.5	52	2	1	0	13	32	0	0	56
32	34	SWINERTON INC., San Francisco, Calif.†	1,871.0	0.0	2,233.0	100	0	0	0	0	0	0	0	64
33	42	DPR CONSTRUCTION INC., Redwood City, Calif.	1,834.9	0.0	2,200.0	56	1	0	0	26	0	0	17	92
34	41	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La.†	1,771.6	60.9	210.0	0	0	3	0	96	0	2	0	0
35	29	BLACK & VEATCH, Overland Park, Kan.	1,760.7	723.3	2,987.2	0	0	65	31	3	0	0	1	0
36	71	WILLBROS GROUP INC., Houston, Texas†	1,691.0	473.0	1,521.0	0	0	0	0	100	0	0	0	0
37	30	FAGEN INC., Granite Falls, Minn.	1,664.1	0.0	882.5	0	0	0	0	100	0	0	0	0
38	48	MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla.†	1,657.4	17.2	1,201.3	89	0	0	0	0	11	0	0	6
39	43	BARTON MALOW CO., Southfield, Mich.†	1,653.1	34.5	1,671.0	45	20	32	0	0	1	0	0	13
40	35	THE YATES COS. INC., Philadelphia, Miss.†	1,626.8	23.3	1,372.4	73	13	2	0	2	9	0	0	27
41	49	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass.	1,569.8	0.0	1,491.0	100	0	0	0	0	0	0	0	96
42	40	THE WEITZ CO. LLC, Des Moines, Iowa†	1,559.5	1.2	1,387.0	91	0	0	0	9	0	0	0	4
43	53	THE FLINTCO COS. INC., Tulsa, Okla.†	1,559.0	0.0	1,730.0	100	0	0	0	0	0	0	0	75
44	36	OPUS GROUP, Minnetonka, Minn.†	1,559.0	27.0	891.0	100	0	0	0	0	0	0	0	0
45	47	HOLDER CONSTRUCTION CO., Atlanta, Ga.	1,403.0	0.0	1,248.8	38	0	0	0	0	1	0	61	97
46	45	PEPPER CONSTRUCTION GROUP, Chicago, Ill.†	1,351.8	0.0	1,240.0	95	0	0	5	0	0	0	0	82
47	51	ALBERICI CORP., Saint Louis, Mo.†	1,326.8	231.8	1,179.6	15	7	24	14	34	2	0	0	65
48	56	WALBRIDGE, Detroit, Mich.†	1,325.0	16.0	1,175.0	32	41	0	1	15	10	2	0	32
49	46	PARSONS, Pasadena, Calif.†	1,317.1	125.5	1,854.3	19	0	0	11	41	26	2	0	31
50	79	FLATIRON CONSTRUCTION CORP., Longmont, Colo.†	1,255.0	357.0	1,240.0	0	0	0	2	0	96	0	0	0

# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	2008 REVENUE		2008 NEW CONTRACTS	MARKETS (% OF 2008 REVENUE)										
			TOTAL	INTL.		GEN. BLDG.	MFG.	POWER	WASTE	WTR./SWR.	INDUS./ PETRO. TRANSP.	HAZ. WASTE	TELE- COMM.	CM-AT-RISK % OF REV.		
51	**	PLAZA CONSTRUCTION CORP., New York, N.Y.†	1,233.0	0.0	427.0	100	0	0	0	0	0	0	0	0	0	98
52	50	HOFFMAN CORP., Portland, Ore.	1,209.3	0.0	NA	66	22	0	7	0	4	0	1	0	0	90
53	64	MICHELS CORP., Brownsville, Wis.†	1,183.3	111.6	1,183.3	0	4	13	9	52	5	0	6	0	0	0
54	58	DAY & ZIMMERMANN, Philadelphia, Pa.†	1,175.5	66.0	255.0	3	0	88	0	9	0	0	0	0	0	0
55	62	SUNDT CONSTRUCTION INC., Tempe, Ariz.†	1,154.0	0.0	932.9	63	0	0	16	0	10	0	0	0	0	49
56	44	CH2M HILL, Englewood, Colo.†	1,133.2	493.9	1,093.9	13	6	25	6	24	18	9	0	0	0	0
57	**	AKERSOLUTIONS, Houston, Texas†	1,022.9	141.9	NA	0	0	35	0	65	0	0	0	0	0	1
58	82	DAVID E. HARVEY BUILDERS INC., Houston, Texas†	1,012.0	0.0	317.0	100	0	0	0	0	0	0	0	0	0	37
59	55	THE LANE CONSTRUCTION CORP., Cheshire, Conn.†	1,007.1	0.0	910.6	0	0	0	0	0	100	0	0	0	0	0
60	60	VALLEYCREST LANDSCAPE COS., Calabasas, Calif.†	990.0	0.0	NA	0	0	0	0	0	0	0	0	0	0	0
61	77	THE BECK GROUP, Dallas, Texas†	977.0	74.0	632.0	100	0	0	0	0	0	0	0	0	0	10
62	52	DUKE CONSTRUCTION, Indianapolis, Ind.	971.4	0.0	1,347.4	95	0	0	0	0	5	0	0	0	0	23
63	65	THE HOWARD S. WRIGHT COS., Seattle, Wash.†	936.3	0.0	1,210.0	100	0	0	0	0	0	0	0	0	0	84
64	73	LAYNE CHRISTENSEN CO., Mission Woods, Kan.†	933.2	137.5	952.6	0	0	0	72	5	0	1	0	0	0	0
65	86	OKLAND CONSTRUCTION CO. INC., Salt Lake City, Utah†	931.6	0.0	242.7	100	0	0	0	0	0	0	0	0	0	75
66	80	THE LAYTON COS., Sandy, Utah†	922.2	0.0	690.0	92	2	0	1	3	1	0	0	0	0	56
67	63	HITT CONTRACTING INC., Fairfax, Va.	913.1	0.3	865.0	100	0	0	0	0	0	0	0	0	0	0
68	61	ROBINS & MORTON, Birmingham, Ala.	911.0	0.0	983.0	100	0	0	0	0	0	0	0	0	0	0
69	76	DEVCON CONSTRUCTION INC., Milpitas, Calif.	910.0	0.0	500.0	89	11	0	0	0	0	0	0	0	0	0
70	385	HUNTER ROBERTS, New York, N.Y.	906.6	0.0	809.6	100	0	0	0	0	0	0	0	0	0	93
71	78	THE KOKOSING GROUP, Fredericktown, Ohio†	895.3	2.1	915.0	12	1	4	18	13	45	0	0	0	0	10
72	157	O & G INDUSTRIES INC., Torrington, Conn.	874.4	0.0	414.4	33	1	54	0	0	11	0	0	0	0	7
73	67	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass.	872.3	2.9	471.9	100	0	0	0	0	0	0	0	0	0	100
74	102	THE MCSHANE COS., Rosemont, Ill.†	840.0	0.0	464.1	100	0	0	0	0	0	0	0	0	0	10
75	87	HUNT BUILDING CO. LTD., El Paso, Texas	840.0	0.0	371.0	100	0	0	0	0	0	0	0	0	0	14
76	54	RYAN COS. US INC., Minneapolis, Minn.	836.5	0.0	559.5	90	1	0	0	0	0	0	10	0	0	4
77	59	EMJ CORP., Chattanooga, Tenn.†	819.9	0.0	533.1	89	0	11	0	0	0	0	0	0	0	0
78	176	HEERY INTERNATIONAL INC., Atlanta, Ga.†	805.8	0.0	856.3	100	0	0	0	0	0	0	0	0	0	69
79	74	ADOLFSON & PETERSON CONSTRUCTION, Minneapolis, Minn.	801.2	0.0	355.0	91	9	0	0	0	0	0	0	0	0	78
80	66	CLAYCO INC., Saint Louis, Mo.†	770.0	0.0	725.0	50	0	0	0	0	0	0	0	0	0	0
81	148	SHEEHAN PIPE LINE CONSTRUCTION CO., Tulsa, Okla.	770.0	0.0	697.0	0	0	0	0	100	0	0	0	0	0	0
82	69	HATHAWAY DINWIDDIE CONSTRUCTION, San Francisco, Calif.	768.0	0.0	647.8	100	0	0	0	0	0	0	0	0	0	13
83	88	JAMES MCHUGH CONSTRUCTION CO., Chicago, Ill.	759.2	0.0	213.9	87	0	0	0	0	13	0	0	0	0	0
84	70	KRAUS-ANDERSON CONSTRUCTION CO., Minneapolis, Minn.	754.0	0.0	654.0	100	0	0	0	0	0	0	0	0	0	93
85	98	AMES CONSTRUCTION INC., Burnsville, Minn.	740.5	0.0	684.0	2	0	8	8	0	65	0	0	0	0	0
86	85	THE BOLDT CO., Appleton, Wis.	732.0	0.0	450.6	65	2	25	1	5	1	0	0	0	0	57
87	97	MATRIX SERVICE CO., Tulsa, Okla.†	731.3	11.6	14.1	0	0	5	0	84	0	0	0	0	0	0
88	83	HASKELL, Jacksonville, Fla.†	716.7	86.5	664.0	46	23	0	9	22	0	0	0	0	0	12
89	81	CHOATE CONSTRUCTION CO., Atlanta, Ga.	711.2	0.0	NA	98	0	0	2	0	0	0	0	0	0	75
90	68	HARDIN CONSTRUCTION CO. LLC, Atlanta, Ga.	710.9	0.0	858.4	100	0	0	0	0	0	0	0	0	0	100
91	144	THE HANOVER CO., Houston, Texas	709.0	0.0	NA	100	0	0	0	0	0	0	0	0	0	0
92	90	WALTON CONSTRUCTION CO. LLC, Kansas City, Mo.†	706.0	0.0	651.0	94	0	0	0	1	5	0	0	0	0	0
93	**	DCK WORLDWIDE LLC, Pittsburgh, Pa.†	705.0	59.0	316.0	79	0	0	0	1	20	0	0	0	0	0
94	241	GOTHAM CONSTRUCTION CO. LLC, New York, N.Y.†	700.3	0.0	350.0	100	0	0	0	0	0	0	0	0	0	89
95	103	THE PENTA BUILDING GROUP, Las Vegas, Nev.	690.0	0.0	145.0	100	0	0	0	0	0	0	0	0	0	92
96	115	BIG-D CONSTRUCTION CORP., Salt Lake City, Utah†	688.2	0.0	714.2	82	3	0	0	15	0	0	0	0	0	72
97	125	BURNS & MCDONNELL, Kansas City, Mo.	673.0	0.0	NA	18	7	52	2	15	3	3	0	0	0	0
98	104	PRIMORIS CORP., Lake Forest, Calif.†	670.0	80.0	640.0	7	0	15	9	69	0	0	0	0	0	0
99	92	MESSER CONSTRUCTION, Cincinnati, Ohio	669.1	0.0	813.8	98	1	0	0	0	1	0	0	0	0	63
100	57	AMEC, Tucker, Ga.†	659.1	426.3	NA	39	0	39	1	5	3	0	0	0	0	0

# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	2008 REVENUE		2008 NEW CONTRACTS	MARKETS (% OF 2008 REVENUE)								
			TOTAL	INTL.		GEN. BLDG.	MFG.	POWER	WTR./SWR. WASTE	INDUS./ PETRO. TRANSP.	HAZ. WASTE	TELE- COMM.	CM-AT-RISK % OF REV.	
101	72	JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md.	659.0	0.0	368.0	100	0	0	0	0	0	0	0	0
102	94	BALFOUR BEATTY INFRASTRUCTURE INC., Atlanta, Ga.†	657.0	0.0	642.0	0	0	0	20	0	80	0	0	0
103	91	GRAYCOR, Homewood, Ill.†	650.0	9.0	585.0	29	5	29	0	37	0	0	0	31
104	75	L.F. DRISCOLL CO., Bala Cynwyd, Pa.	646.6	0.0	646.6	100	0	0	0	0	0	0	0	99
105	113	E.E. REED CONSTRUCTION LP, Sugar Land, Texas†	646.2	0.0	299.0	100	0	0	0	0	0	0	0	4
106	152	MIRON CONSTRUCTION CO. INC., Neenah, Wis.	621.1	0.0	610.0	74	0	0	5	21	0	0	0	37
107	119	HOAR CONSTRUCTION LLC, Birmingham, Ala.	620.9	0.0	865.1	91	0	9	0	0	0	0	0	86
108	84	VCC, Little Rock, Ark.	605.0	75.0	1,000.0	100	0	0	0	0	0	0	0	0
109	134	WILLIAMS BROTHERS CONSTRUCTION CO., Houston, Texas	604.2	0.0	320.0	0	0	0	0	0	100	0	0	0
110	112	O'NEIL INDUSTRIES INC., Chicago, Ill.†	596.4	0.0	399.1	95	4	0	0	0	0	0	1	81
111	154	COASTAL CONSTRUCTION GROUP, Miami, Fla.†	592.4	0.0	649.3	100	0	0	0	0	0	0	0	80
112	111	C.W. DRIVER, Pasadena, Calif.	592.4	0.0	746.4	100	0	0	0	0	0	0	0	78
113	137	AMERICAN BRIDGE CO., Coraopolis, Pa.†	591.6	62.8	354.6	0	0	0	0	0	100	0	0	0
114	108	POWER CONSTRUCTION CO. LLC, Schaumburg, Ill.†	590.0	0.0	472.3	100	0	0	0	0	0	0	0	89
115	156	BARNHILL CONTRACTING CO., Tarboro, N.C.	587.0	0.0	525.0	42	0	0	0	0	58	0	0	28
116	106	CLANCY & THEYS CONSTRUCTION CO., Raleigh, N.C.	576.7	0.0	510.0	86	0	0	0	14	0	0	0	62
117	184	LINBECK GROUP LLC, Houston, Texas	574.4	0.0	598.0	100	0	0	0	0	0	0	0	93
118	**	F.H. PASCHEN, S.N. NIELSEN, Chicago, Ill.	574.2	0.0	755.4	34	0	0	9	0	57	0	0	0
119	189	JOSEPH JINGOLI & SON INC., Lawrenceville, N.J.†	573.0	0.0	573.0	32	0	66	1	0	0	0	0	35
120	133	P.J. DICK-TRUMBULL-LINDY PAVING, West Mifflin, Pa.†	572.0	0.0	601.0	52	0	0	0	0	47	0	0	36
121	136	SELLEN CONSTRUCTION CO. INC., Seattle, Wash.	569.0	0.0	601.0	100	0	0	0	0	0	0	0	0
122	100	WILLIAM A. BERRY & SON INC., Danvers, Mass.	566.8	19.2	168.2	100	0	0	0	0	0	0	0	100
123	163	B.L. HERBERT INTERNATIONAL LLC, Birmingham, Ala.	565.4	236.4	742.8	95	0	0	4	1	0	0	0	2
124	99	KITCHELL CORP., Phoenix, Ariz.†	561.0	0.0	573.5	100	0	0	0	0	0	0	0	100
125	135	OHL USA INC., Davie, Fla.†	561.0	0.0	561.0	42	0	0	0	0	58	0	0	0
126	140	KENNY CONSTRUCTION, Northbrook, Ill.†	560.0	0.0	485.0	33	0	43	23	0	2	0	0	75
127	116	CORE CONSTRUCTION GROUP, Morton, Ill.†	559.3	0.0	617.1	96	1	0	0	1	2	0	0	34
128	109	STELLAR, Jacksonville, Fla.	551.1	49.4	496.1	12	0	14	0	74	0	0	0	0
129	204	WALSH BROTHERS INC., Boston, Mass.	546.7	0.0	300.0	100	0	0	0	0	0	0	0	100
130	93	PANATTONI CONSTRUCTION INC., Sacramento, Calif.	546.0	0.0	340.0	96	4	0	0	0	0	0	0	0
131	139	ANGELO IAFRATE COS., Warren, Mich.†	543.0	0.0	625.0	0	15	0	2	43	40	0	0	0
132	114	S.D. DEACON CORP., Citrus Heights, Calif.†	541.4	0.0	336.0	93	1	0	0	0	0	0	0	0
133	145	CROSSLAND CONSTRUCTION CO., Columbus, Kan.†	523.0	0.0	NA	87	1	0	8	2	2	0	0	8
134	121	LEASE CRUTCHER LEWIS, Seattle, Wash.	523.0	55.0	505.0	95	3	0	0	0	0	0	2	14
135	**	GLY CONSTRUCTION INC., Bellevue, Wash.	516.5	0.0	356.9	100	0	0	0	0	0	0	0	0
136	159	CHANEN CONSTRUCTION CO. INC., Phoenix, Ariz.	506.0	0.0	506.0	100	0	0	0	0	0	0	0	100
137	138	ROY ANDERSON HOLDING CORP., Gulfport, Miss.†	504.0	0.0	466.0	81	18	0	0	0	1	0	0	0
138	117	INSITUFORM TECHNOLOGIES INC., Chesterfield, Mo.†	502.2	173.2	487.9	0	0	0	88	12	0	0	0	0
139	120	GRAY CONSTRUCTION, Lexington, Ky.†	501.3	0.0	524.5	39	32	0	0	29	0	0	0	2
140	168	S. M. WILSON & CO., Saint Louis, Mo.†	498.6	0.0	191.0	93	2	0	0	3	0	0	2	88
141	126	PIZZAGALLI CONSTRUCTION CO., S. Burlington, Vt.	497.6	0.0	614.6	35	13	0	52	0	0	0	0	45
142	155	BERNARDS, San Fernando, Calif.	496.4	0.0	638.0	100	0	0	0	0	0	0	0	42
143	96	HAWAIIAN DREDGING CONSTRUCTION CO. INC., Honolulu, Hawaii	494.0	0.0	365.3	64	0	7	7	0	22	0	0	0
144	131	ANDERSON COLUMBIA CO. INC., Lake City, Fla.†	493.0	0.0	132.3	0	32	0	0	0	68	0	0	0
145	150	BATSON-COOK CO., West Point, Ga.	487.3	0.0	195.2	97	3	0	0	0	0	0	0	7
146	**	RAILWORKS CORP., New York, N.Y.†	487.0	97.0	298.0	0	0	0	0	0	100	0	0	98
147	158	GREAT LAKES DREDGE & DOCK CORP. LLC, Oak Brook, Ill.	484.7	172.7	517.6	0	0	0	0	0	100	0	0	0
148	205	SPAWGLASS HOLDING LP, Selma, Texas†	479.0	0.0	191.8	79	0	0	0	0	15	0	6	78
149	153	THE CIAMBRO COS., Pittsfield, Maine†	478.0	0.0	324.7	33	0	0	1	17	21	0	10	9
150	123	F.A. WILHELM CONSTRUCTION CO. INC., Indianapolis, Ind.†	477.9	0.0	350.0	66	7	1	0	21	5	0	0	79

# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	2008 REVENUE		2008 NEW CONTRACTS	MARKETS (% OF 2008 REVENUE)									
			TOTAL	INTL.		GEN. BLDG.	MFG.	POWER	WTR./SWR. WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.	CM-AT-RISK % OF REV.	
151	122	WEEKS MARINE INC., Cranford, N.J.†	475.2	6.5	459.6	0	0	0	0	17	78	0	0	0	
152	160	KINSLEY CONSTRUCTION INC., York, Pa.†	473.8	0.0	485.8	67	7	0	5	1	15	0	0	16	
153	129	CCC GROUP INC., San Antonio, Texas	469.9	22.8	478.0	5	0	5	0	72	2	0	0	0	
154	141	THE HUBBARD GROUP, Winter Park, Fla.†	466.9	0.0	NA	0	0	0	0	0	100	0	0	0	
155	199	CADDELL CONSTRUCTION CO. INC., Montgomery, Ala.	464.0	99.5	878.3	100	0	0	0	0	0	0	0	0	
156	190	BARTLETT COCKE GENERAL CONTRACTORS, San Antonio, Texas	461.4	0.0	498.0	95	1	0	0	3	1	0	0	88	
157	165	VECELLIO GROUP INC., West Palm Beach, Fla.†	454.0	0.0	NA	0	0	0	0	13	87	0	0	0	
158	166	BOH BROS. CONSTRUCTION CO. LLC, New Orleans, La.	450.0	0.0	356.0	4	0	1	9	22	60	0	0	0	
159	226	KEATING BUILDING CORP., Philadelphia, Pa.	447.6	0.0	508.2	100	0	0	0	0	0	0	0	94	
160	181	W. M. JORDAN CO. INC., Newport News, Va.†	444.0	0.0	604.5	91	9	0	0	0	0	0	0	80	
161	127	LECHASE CONSTRUCTION SERVICES LLC, Rochester, N.Y.	439.6	0.0	885.1	87	6	0	0	7	0	0	0	44	
162	183	NEW ENTERPRISE STONE & LIME CO. INC., New Enterprise, Pa.†	436.2	0.0	452.5	6	0	0	0	0	93	0	1	0	
163	124	MCGOUGH CONSTRUCTION, Saint Paul, Minn.†	436.0	0.0	520.8	96	0	0	0	0	0	0	4	75	
164	146	RODGERS BUILDERS INC., Charlotte, N.C.†	434.6	0.0	503.0	100	0	0	0	0	0	0	0	15	
165	161	NABHOLZ CONSTRUCTION CORP., Conway, Ark.†	432.8	0.0	554.7	79	8	0	0	0	0	0	13	30	
166	167	AMERICAN INFRASTRUCTURE, Worcester, Pa.†	432.1	0.0	389.8	0	0	0	27	0	73	0	0	0	
167	151	TEICHERT CONSTRUCTION, Sacramento, Calif.	420.5	0.0	341.0	36	0	0	24	0	40	0	0	0	
168	201	THE JAYNES COS., Albuquerque, N.M.†	419.8	0.0	349.0	100	0	0	0	0	0	0	0	63	
169	95	MOSS & ASSOCIATES LLC, Fort Lauderdale, Fla.	416.2	0.0	568.1	100	0	0	0	0	0	0	0	100	
170	208	SHELCO INC., Charlotte, N.C.	413.0	0.0	239.7	100	0	0	0	0	0	0	0	0	
171	240	STERLING CONSTRUCTION CO. INC., Houston, Texas†	410.0	0.0	320.0	0	0	0	14	0	86	0	0	0	
172	164	THE CHRISTMAN CO., Lansing, Mich.†	409.2	0.0	352.6	100	0	0	0	0	0	0	0	59	
173	200	SAUNDERS CONSTRUCTION INC., Centennial, Colo.	406.5	0.0	428.0	100	0	0	0	0	0	0	0	85	
174	216	MWH GLOBAL, Broomfield, Colo.†	405.2	53.4	589.2	0	0	0	100	0	0	0	0	0	
175	192	S.J. AMOROSO CONSTRUCTION CO. INC., Redwood Shores, Calif.	403.9	0.0	448.4	95	0	0	2	0	2	0	0	0	
176	221	M. B. KAHN CONSTRUCTION CO. INC., Columbia, S.C.	401.8	0.0	319.6	84	5	0	9	1	1	0	0	13	
177	345	WANZEK CONSTRUCTION INC., Fargo, N.D.	401.5	0.0	370.0	0	0	73	1	26	1	0	0	0	
178	197	GARNEY HOLDING CO., Kansas City, Mo.†	400.9	0.0	421.0	0	0	0	100	0	0	0	0	13	
179	175	JACOBSEN CONSTRUCTION CO. INC., Salt Lake City, Utah†	398.4	0.0	315.8	100	0	0	0	0	0	0	0	86	
180	130	MARTIN-HARRIS CONSTRUCTION, Las Vegas, Nev.†	396.2	0.0	188.3	92	0	1	0	0	1	0	6	31	
181	128	DIMEO CONSTRUCTION CO., Providence, R.I.†	394.3	0.0	360.0	100	0	0	0	0	0	0	0	96	
182	142	LPCIMINELLI INC., Buffalo, N.Y.†	394.3	0.0	74.2	97	1	0	0	0	2	0	0	82	
183	213	THE RUDOLPH/LIBBE COS. INC., Walbridge, Ohio†	391.9	0.0	261.8	47	11	1	0	23	16	0	1	25	
184	174	H&M CO. INC., Jackson, Tenn.†	391.4	0.0	216.0	75	2	0	0	22	0	0	1	0	
185	173	TORCON INC., Red Bank, N.J.	390.3	30.1	637.0	43	0	0	0	44	13	0	0	95	
186	209	BBL CONSTRUCTION SERVICES LLC, Albany, N.Y.	386.4	0.0	432.0	100	0	0	0	0	0	0	0	32	
187	214	KNUTSON CONSTRUCTION SERVICES, Minneapolis, Minn.†	385.0	10.0	370.0	74	4	13	0	9	0	0	0	26	
188	194	HERZOG CONTRACTING CORP., Saint Joseph, Mo.†	384.6	0.0	465.0	0	0	0	1	0	99	0	0	0	
189	261	FCI CONSTRUCTORS INC., Grand Junction, Colo.	382.8	0.0	266.4	98	0	0	0	0	2	0	0	0	
190	178	THE BETTE COS., Latham, N.Y.†	381.4	0.0	275.2	92	0	0	0	0	7	0	0	87	
191	191	CIVES STEEL CO., Roswell, Ga.	379.0	0.0	281.0	54	18	19	0	4	5	0	0	0	
192	147	S&B HOLDINGS LTD. AND AFFILIATES, Houston, Texas†	377.4	0.0	1,625.0	0	0	1	0	99	0	0	0	0	
193	268	GRUNLEY CONSTRUCTION CO. INC., Rockville, Md.	376.5	0.0	277.3	99	0	0	0	0	1	0	0	13	
194	206	MANSON CONSTRUCTION CO., Seattle, Wash.†	376.0	0.0	NA	0	0	0	0	0	100	0	0	0	
195	101	FRU-CON CONSTRUCTION CORP., Woodbridge, Va.†	367.0	0.0	266.9	72	0	0	23	0	6	0	0	100	
196	220	CONTRACT INTERNATIONAL INC., McLean, Va.	366.9	366.9	105.0	96	0	0	0	0	4	0	0	0	
197	180	D.L. WITHERS CONSTRUCTION, Phoenix, Ariz.	365.0	0.0	286.0	100	0	0	0	0	0	0	0	96	
198	244	JAMES R. VANNOY & SONS CONSTRUCTION, Jefferson, N.C.	362.0	0.0	300.0	94	0	0	0	0	6	0	0	3	
199	255	WELBRO BUILDING CORP., Maitland, Fla.†	359.6	0.0	230.0	100	0	0	0	0	0	0	0	15	
200	266	THE KORTE CO., Highland, Ill.	359.6	0.0	356.0	100	0	0	0	0	0	0	0	0	

# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	2008 REVENUE		2008 NEW CONTRACTS	MARKETS (% OF 2008 REVENUE)									
			TOTAL	INTL.		GEN. BLDG.	MFG.	POWER	WTR./SWR. WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.	CM-AT-RISK % OF REV.	
201	245	THE LAUREN CORP., Abilene, Texas†	359.0	205.0	378.0	0	0	31	1	64	0	0	4	0	
202	207	INTEGRATED SERVICE CO. LLC, Tulsa, Okla.†	358.7	9.6	313.8	0	0	0	0	100	0	0	0	0	
203	237	MASCARO CONSTRUCTION CO. LP, Pittsburgh, Pa.†	358.6	0.0	282.6	86	0	10	0	0	4	0	0	48	
204	215	ROEL CONSTRUCTION CO., San Diego, Calif.	358.0	0.0	189.8	94	0	0	3	4	0	0	0	0	
205	179	LEE LEWIS CONSTRUCTION INC., Lubbock, Texas	357.0	0.0	412.0	100	0	0	0	0	0	0	0	85	
206	246	THE BRANCH GROUP INC., Roanoke, Va.†	356.5	0.0	177.8	40	0	0	0	0	49	0	0	0	
207	260	KAISER FOUNDATION HEALTH PLAN INC., Anaheim, Calif.	354.9	0.0	354.9	100	0	0	0	0	0	0	0	0	
208	187	RIETH-RILEY CONSTRUCTION CO. INC., Goshen, Ind.	354.0	0.0	354.0	7	10	0	0	0	73	0	0	0	
209	185	KEY CONSTRUCTION INC., Wichita, Kan.	353.2	0.0	353.2	65	18	0	0	0	0	0	17	0	
210	162	GE JOHNSON CONSTRUCTION CO., Colorado Springs, Colo.	353.0	0.0	488.0	100	0	0	0	0	0	0	0	100	
211	256	FRED WEBER INC., Maryland Heights, Mo.	351.3	0.0	NA	0	0	0	28	0	72	0	0	0	
212	172	STACY AND WITBECK INC., Alameda, Calif.	351.2	0.0	942.4	0	0	0	0	0	100	0	0	0	
213	231	LUNDA CONSTRUCTION CO., Black River Falls, Wis.	350.0	0.0	371.5	7	0	0	4	2	87	0	0	0	
214	177	BARR & BARR INC., New York, N.Y.†	349.0	0.0	384.6	100	0	0	0	0	0	0	0	100	
215	264	SATTERFIELD & PONTIKES CONSTRUCTION, Houston, Texas†	347.0	0.0	517.0	100	0	0	0	0	0	0	0	22	
216	212	JORDAN CONSTRUCTION, El Paso, Texas†	338.0	0.0	249.5	89	0	0	1	0	9	0	0	3	
217	202	LYDIG CONSTRUCTION INC., Spokane, Wash.	337.8	0.0	275.0	97	2	0	1	0	0	0	0	20	
218	193	INDUSTRIAL CONTRACTORS INC., Evansville, Ind.†	337.2	0.0	298.0	17	2	45	0	35	0	0	0	19	
219	272	SLETTEN COS., Great Falls, Mont.†	332.7	0.0	249.6	83	0	0	10	0	7	0	0	32	
220	236	J. FLETCHER CREAMER & SON INC., Hackensack, N.J.†	330.7	0.0	284.4	10	0	3	21	2	27	20	18	0	
221	374	RMT INC., Madison, Wis.†	330.6	0.0	216.5	0	0	100	0	0	0	0	0	0	
222	224	INTECH CONSTRUCTION INC., Philadelphia, Pa.	330.0	0.0	175.0	100	0	0	0	0	0	0	0	90	
223	258	LEOPARDO COS. INC., Hoffman Estates, Ill.	330.0	0.0	373.9	87	0	0	0	0	0	0	0	49	
224	286	ROCKFORD BLACKTOP CONSTRUCTION, Loves Park, Ill.†	328.0	0.0	485.0	20	0	0	9	0	71	0	0	0	
225	186	ANDERSEN CONSTRUCTION CO., Portland, Ore.†	325.0	0.0	NA	100	0	0	0	0	0	0	0	6	
226	**	ARCO/MURRAY CONSTRUCTION COS., Saint Louis, Mo.†	324.4	2.1	142.3	100	0	0	0	0	0	0	0	99	
227	242	J.H. FINDORFF & SON INC., Madison, Wis.	322.0	0.0	185.0	100	0	0	0	0	0	0	0	82	
228	308	CAJUN INDUSTRIES LLC, Baton Rouge, La.	321.5	0.0	375.0	0	0	0	48	52	0	0	0	0	
229	322	IHC CONSTRUCTION COS. LLC, Elgin, Ill.	321.0	0.0	363.0	54	0	0	36	0	1	0	9	22	
230	269	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont.†	319.3	0.0	NA	0	0	0	63	37	0	0	0	0	
231	149	WEIS BUILDERS INC., Minneapolis, Minn.	318.1	0.0	227.8	100	0	0	0	0	0	0	0	42	
232	250	TELLEPSEN, Houston, Texas†	317.5	0.0	NA	100	0	0	0	0	0	0	0	100	
233	234	CLYDE COS., Orem, Utah†	315.4	0.0	251.7	0	0	1	20	0	74	0	0	2	
234	243	THE CONLAN CO., Marietta, Ga.	314.2	0.0	185.2	100	0	0	0	0	0	0	0	0	
235	267	FORRESTER CONSTRUCTION CO., Rockville, Md.	312.0	0.0	463.0	100	0	0	0	0	0	0	0	58	
236	235	MATT CONSTRUCTION, Santa Fe Springs, Calif.	312.0	0.0	405.1	90	0	0	0	0	0	0	0	0	
237	285	CONSIGLI CONSTRUCTION CO. INC., Milford, Mass.	309.0	0.0	117.1	100	0	0	0	0	0	0	0	83	
238	273	C. OVERAA & CO., Richmond, Calif.	307.9	0.0	159.7	59	0	0	24	18	0	0	0	62	
239	223	MORLEY BUILDERS, Santa Monica, Calif.†	307.6	0.0	303.1	100	0	0	0	0	0	0	0	0	
240	362	ROGERS-O'BRIEN CONSTRUCTION, Dallas, Texas	306.0	0.0	156.0	100	0	0	0	0	0	0	0	4	
241	294	BULLEY & ANDREWS LLC, Chicago, Ill.	305.0	0.0	252.0	93	7	0	0	0	0	0	0	30	
242	251	WHARTON-SMITH INC., Lake Monroe, Fla.†	303.5	32.5	448.5	38	0	0	62	0	0	0	0	35	
243	**	JOERIS GENERAL CONTRACTORS LTD., San Antonio, Texas	299.7	0.0	189.9	100	0	0	0	0	0	0	0	48	
244	284	PARIC CORP., O'Fallon, Mo.	297.8	0.0	475.9	100	0	0	0	0	0	0	0	87	
245	227	ROEBBELEN, El Dorado Hills, Calif.†	296.6	0.0	294.9	67	0	4	0	0	0	0	29	1	
246	276	THE WALSH GROUP, Portland, Ore.†	296.2	0.0	179.5	100	0	0	0	0	0	0	0	68	
247	230	FTR INTERNATIONAL INC., Irvine, Calif.	295.0	10.0	120.0	97	0	0	0	0	3	0	0	0	
248	195	ROCKFORD CONSTRUCTION CO., Grand Rapids, Mich.	294.1	0.0	134.5	99	0	0	0	0	0	1	0	59	
249	292	CDM, Cambridge, Mass.†	291.0	24.0	251.0	10	2	2	69	7	0	9	1	4	
250	218	BUTZ ENTERPRISES INC., Allentown, Pa.†	290.5	0.0	317.1	90	9	0	0	0	1	0	0	100	



# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	MARKETS (% OF 2008 REVENUE)											
			2008 REVENUE TOTAL	2008 NEW CONTRACTS INTL.	GEN. BLDG.	MFG.	POWER	WTR./SWR. WASTE	INDUS./ PETRO. TRANSP.	HAZ. WASTE	TELE- COMM.	CM-AT-RISK % OF REV.		
251	306	BOWEN ENGINEERING CORP., Indianapolis, Ind.	289.0	0.0	289.0	0	0	59	32	9	0	0	0	0
252	274	R&O CONSTRUCTION, Ogden, Utah	288.8	0.0	318.5	91	0	0	0	9	0	0	0	100
253	327	GH PHIPPS CONSTRUCTION COS., Greenwood Village, Colo.	287.1	0.0	250.0	100	0	0	0	0	0	0	0	87
254	303	ELKINS CONSTRUCTORS INC., Jacksonville, Fla.	286.1	0.0	121.0	100	0	0	0	0	0	0	0	56
255	338	ELKHORN HOLDINGS, Evanston, Wyo.†	286.0	0.0	257.0	0	0	1	0	99	0	0	0	0
256	309	GARCO CONSTRUCTION INC., Spokane, Wash.†	285.1	0.0	248.0	75	2	0	6	4	13	0	0	16
257	252	KLINGER COS. INC., Sioux City, Iowa†	285.0	0.0	213.0	44	13	1	0	41	0	0	0	0
258	**	ODEBRECHT CONSTRUCTION INC., Coral Gables, Fla.	282.7	21.0	342.3	8	0	0	0	0	84	0	0	66
259	394	DEMATTEIS ORGANIZATIONS, Elmont, N.Y.	280.0	0.0	77.8	100	0	0	0	0	0	0	0	13
260	315	SUMMIT BUILDERS, Phoenix, Ariz.	279.7	0.0	427.0	100	0	0	0	0	0	0	0	69
261	382	KBS INC., Richmond, Va.	278.4	0.0	336.9	100	0	0	0	0	0	0	0	90
262	310	LYLES CONSTRUCTION GROUP, Fresno, Calif.†	276.2	0.0	164.0	0	0	3	57	35	5	0	0	0
263	289	W.G. MILLS INC., Sarasota, Fla.	276.0	0.0	245.0	100	0	0	0	0	0	0	0	84
264	249	THE PIKE CO. INC., Rochester, N.Y.	276.0	0.0	264.0	72	0	17	0	7	3	1	0	59
265	380	MCM CONSTRUCTION INC., North Highlands, Calif.	275.0	0.0	125.0	0	0	0	0	0	100	0	0	0
266	253	WHITE-SPUNNER CONSTRUCTION INC., Mobile, Ala.	275.0	0.0	200.0	80	18	0	0	2	0	0	0	9
267	280	J.P. CULLEN & SONS INC., Janesville, Wis.	274.2	0.0	368.1	92	8	0	0	0	0	0	0	0
268	259	COAKLEY & WILLIAMS CONSTRUCTION, Gaithersburg, Md.	273.2	0.0	197.5	100	0	0	0	0	0	0	0	0
269	330	BMWC GROUP INC., Indianapolis, Ind.†	272.0	0.0	100.0	2	8	9	0	80	0	0	0	0
270	287	TRAYLOR BROS. INC., Evansville, Ind.†	272.0	0.0	225.0	0	15	0	85	0	0	0	0	0
271	222	KBE BUILDING CORP., Farmington, Conn.	271.8	0.0	133.6	100	0	0	0	0	0	0	0	30
272	334	J.F. WHITE CONTRACTING CO., Framingham, Mass.†	271.6	0.0	430.0	35	0	0	14	0	51	0	0	93
273	203	OLTMANS CONSTRUCTION CO., Whittier, Calif.	271.0	0.0	310.0	100	0	0	0	0	0	0	0	0
274	229	THE CONTI GROUP, South Plainfield, N.J.†	270.1	0.0	443.7	7	0	1	4	0	57	27	0	0
275	277	CARDI CORP., Warwick, R.I.	270.0	0.0	NA	0	0	0	0	0	100	0	0	0
276	**	THE DENNIS ENGINEERING GROUP LLC, Springfield, Mass.	270.0	10.0	NA	0	0	0	0	100	0	0	0	0
277	364	E.W. HOWELL CO. INC., Woodbury, N.Y.	269.4	0.0	219.4	99	1	0	0	0	0	0	0	39
278	211	PIRTLE CONSTRUCTION CO., Davie, Fla.	268.7	0.0	64.9	100	0	0	0	0	0	0	0	90
279	210	JOHN S. CLARK CO. LLC, Mount Airy, N.C.†	266.8	0.0	215.3	91	9	0	0	0	0	0	0	4
280	291	HARPER INDUSTRIES INC., Paducah, Ky.†	266.0	0.0	62.0	36	0	9	1	7	2	0	0	36
281	278	HASELDEN CONSTRUCTION LLC, Centennial, Colo.	265.0	0.0	330.0	100	0	0	0	0	0	0	0	89
282	321	J.J. WHITE INC., Philadelphia, Pa.†	265.0	0.0	190.0	2	19	17	1	57	2	0	2	2
283	319	ARMADA HOFFLER CONSTRUCTION CO., Virginia Beach, Va.	264.8	0.0	139.3	100	0	0	0	0	0	0	0	0
284	196	T.N. WARD CO., Ardmore, Pa.	263.0	0.0	157.0	100	0	0	0	0	0	0	0	100
285	329	ORION MARINE GROUP INC., Houston, Texas†	261.8	18.3	297.9	0	0	0	0	0	100	0	0	0
286	297	J.D. ABRAMS LP, Austin, Texas	261.0	0.0	119.0	0	0	0	0	0	100	0	0	0
287	271	SEVENSON ENVIRONMENTAL SERVICES, Niagara Falls, N.Y.†	260.5	3.6	202.2	0	0	0	8	0	0	92	0	0
288	262	CG SCHMIDT INC., Milwaukee, Wis.†	256.5	0.0	320.0	90	10	0	0	0	0	0	0	100
289	359	JONES LANG LASALLE CONSTRUCTION LP, Chicago, Ill.	256.4	0.0	168.1	100	0	0	0	0	0	0	0	90
290	302	SHIEL SEXTON CO. INC., Indianapolis, Ind.	254.0	0.0	351.0	88	12	0	0	0	0	0	0	71
291	257	DONOHUE CONSTRUCTION CO., Washington, D.C.†	253.0	0.0	189.0	100	0	0	0	0	0	0	0	8
292	300	SUPERIOR CONSTRUCTION CO. INC., Gary, Ind.	251.6	0.0	103.6	0	0	0	0	29	70	0	0	0
293	335	DOSTER CONSTRUCTION CO., Birmingham, Ala.	250.4	0.0	251.2	87	6	0	0	8	0	0	0	58
294	217	WESTON SOLUTIONS INC., West Chester, Pa.†	250.4	65.4	NA	65	0	0	3	0	0	32	0	27
295	**	HOWARD SHOCKEY & SONS INC., Winchester, Va.	249.0	0.0	189.1	92	8	0	0	0	0	0	0	0
296	279	HARKINS BUILDERS INC., Marriottsville, Md.	248.0	0.0	168.0	100	0	0	0	0	0	0	0	0
297	263	H.J. RUSSELL & CO., Atlanta, Ga.	248.0	0.0	212.0	88	0	0	0	0	12	0	0	79
298	225	LUSARDI CONSTRUCTION CO., San Marcos, Calif.	247.0	0.0	298.0	89	2	0	0	9	0	0	0	0
299	282	FNF CONSTRUCTION INC., Tempe, Ariz.	245.1	0.0	275.4	0	0	0	0	0	100	0	0	6
300	**	PULICE CONSTRUCTION INC., Phoenix, Ariz.†	245.0	0.0	125.0	0	0	0	10	0	90	0	0	20



# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	MARKETS (% OF 2008 REVENUE)												
			2008 REVENUE TOTAL	2008 NEW CONTRACTS	GEN. BLDG.	MFG.	POWER	WTR./SWR. WASTE	INDUS./ PETRO. TRANSP.	HAZ. WASTE	TELE- COMM.	CM-AT-RISK % OF REV.			
301	344	RENTENBACH CONSTRUCTORS INC., Knoxville, Tenn.	244.3	0.0	286.0	100	0	0	0	0	0	0	0	0	69
302	314	CLARKSON CONSTRUCTION CO., Kansas City, Mo.†	243.8	0.0	180.3	0	0	0	0	0	100	0	0	0	0
303	290	BRICE BUILDING CO. INC., Birmingham, Ala.	243.5	0.0	279.3	91	9	0	0	0	0	0	0	0	26
304	318	ALBERT C. KOBAYASHI INC., Waipahu, Hawaii	243.0	0.0	NA	100	0	0	0	0	0	0	0	0	0
305	**	WINTER CONSTRUCTION, Atlanta, Ga.	243.0	0.0	200.0	93	0	0	0	0	0	7	0	0	33
306	304	C.D. SMITH CONSTRUCTION, Fond du Lac, Wis.	241.5	0.0	200.0	79	0	0	21	0	0	0	0	0	0
307	340	WORTH CONSTRUCTION CO. INC., Bethel, Conn.	241.4	0.0	250.0	100	0	0	0	0	0	0	0	0	0
308	316	RIVER CITY CONSTRUCTION LLC, East Peoria, Ill.	240.1	0.0	234.5	66	18	0	16	0	0	0	0	0	37
309	232	ABSHER CONSTRUCTION CO., Puyallup, Wash.	240.0	0.0	303.5	100	0	0	0	0	0	0	0	0	19
310	188	SNYDER LANGSTON, Irvine, Calif.†	240.0	0.0	44.0	41	0	0	0	0	0	0	0	0	0
311	365	SHIMMICK CONSTRUCTION CO. INC., Oakland, Calif.†	239.5	0.0	344.7	0	0	0	72	0	28	0	0	0	0
312	312	HAWKINS CONSTRUCTION CO., Omaha, Neb.	239.0	0.0	98.8	50	0	0	2	0	48	0	0	0	20
313	296	DANIS BUILDING CONSTRUCTION CO., Miamisburg, Ohio†	235.6	0.0	165.0	87	2	0	9	2	0	0	0	0	0
314	356	BRINDERSON, Costa Mesa, Calif.	235.0	0.0	300.0	0	0	0	0	100	0	0	0	0	0
315	248	HILL & WILKINSON GENERAL CONTRACTORS, Plano, Texas	234.0	0.0	277.0	92	1	0	0	2	2	0	3	0	0
316	332	HAYDON BUILDING CORP, Phoenix, Ariz.	230.0	0.0	260.0	61	0	0	0	0	39	0	0	0	76
317	**	HINKLE CONTRACTING CORP., Paris, Ky.	230.0	0.0	73.0	0	0	0	0	0	100	0	0	0	0
318	**	WOODWARD DESIGN+BUILD, New Orleans, La.†	229.2	0.0	288.7	50	23	0	0	0	0	0	0	0	32
319	239	RAY BELL CONSTRUCTION CO. INC., Brentwood, Tenn.†	229.1	0.0	166.9	68	0	0	0	0	32	0	0	0	53
320	337	COMMERCIAL CONTRACTING GROUP, Auburn Hills, Mich.†	226.5	38.5	179.0	5	64	3	0	20	8	0	0	0	0
321	339	CATAMOUNT CONSTRUCTORS INC., Evergreen, Colo.†	225.9	0.0	205.3	100	0	0	0	0	0	0	0	0	0
322	182	BAYLEY CONSTRUCTION, Mercer Island, Wash.	225.0	0.0	225.0	100	0	0	0	0	0	0	0	0	15
323	**	TONN AND BLANK CONSTRUCTION, Michigan City, Ind.	225.0	0.0	212.0	88	4	0	0	8	0	0	0	0	80
324	351	CLARK CONSTRUCTION, Lansing, Mich.	224.3	0.0	166.4	100	0	0	0	0	0	0	0	0	72
325	299	M.A. ANGELIADES INC., Long Island City, N.Y.	224.0	0.0	216.0	89	0	0	0	0	11	0	0	0	0
326	233	ENGINEERED STRUCTURES INC., Boise, Idaho	224.0	0.0	208.0	100	0	0	0	0	0	0	0	0	27
327	397	FCL BUILDERS, Itasca, Ill.	223.0	0.0	NA	100	0	0	0	0	0	0	0	0	0
328	247	Q&D CONSTRUCTION INC., Sparks, Nev.†	222.5	0.0	179.2	54	1	0	5	5	21	0	0	0	0
329	**	PETER R. BROWN CONSTRUCTION INC., Clearwater, Fla.	222.5	0.0	250.0	98	0	0	0	2	0	0	0	0	72
330	**	HARPER CONSTRUCTION CO. INC., San Diego, Calif.	221.3	0.2	268.5	100	0	0	0	0	0	0	0	0	0
331	**	BNBUILDERS INC., Seattle, Wash.†	220.0	0.0	300.0	100	0	0	0	0	0	0	0	0	58
332	295	W.L. BUTLER CONSTRUCTION INC., Redwood City, Calif.	220.0	0.0	NA	100	0	0	0	0	0	0	0	0	0
333	326	PLANT CONSTRUCTION CO. LP, San Francisco, Calif.	217.1	0.0	215.8	100	0	0	0	0	0	0	0	0	99
334	343	WINTER PARK CONSTRUCTION CO., Maitland, Fla.	216.3	0.0	93.4	100	0	0	0	0	0	0	0	0	0
335	**	JOHN P. PICONE INC., Lawrence, N.Y.	215.0	0.0	230.3	0	0	0	94	0	6	0	0	0	0
336	311	SEMA CONSTRUCTION INC., Centennial, Colo.†	214.8	0.0	237.3	0	0	0	18	0	79	0	0	0	0
337	320	RENO CONTRACTING INC., San Diego, Calif.	213.7	0.0	99.5	100	0	0	0	0	0	0	0	0	0
338	399	STEVENS PAINTON CORP., Middleburg Hts., Ohio†	212.8	0.0	117.5	1	2	52	0	45	0	0	0	0	1
339	331	COX & SCHEPP INC., Charlotte, N.C.	212.0	0.0	400.0	100	0	0	0	0	0	0	0	0	0
340	376	INTERSTATE HIGHWAY CONSTRUCTION INC., Englewood, Colo.	212.0	0.0	105.0	0	0	0	0	0	100	0	0	0	0
341	293	SHAW CONSTRUCTION, Denver, Colo.†	210.9	0.0	135.4	85	0	0	0	0	0	0	0	0	69
342	**	HUNZINGER CONSTRUCTION CO., Brookfield, Wis.	210.2	0.0	54.3	92	8	0	0	0	0	0	0	0	71
343	**	KBD GROUP, Atlanta, Ga.	209.9	0.0	221.8	50	32	0	0	13	0	0	0	0	0
344	324	BRINKMANN CONSTRUCTORS, Chesterfield, Mo.†	209.0	0.0	155.0	77	0	0	0	0	0	0	0	0	37
345	307	THE HAGERMAN GROUP, Fort Wayne, Ind.†	208.9	0.0	105.0	83	5	0	12	0	0	0	0	0	17
346	387	CAHILL CONTRACTORS INC., San Francisco, Calif.	208.0	0.0	204.0	100	0	0	0	0	0	0	0	0	0
347	**	LOBAR INC., Dillsburg, Pa.	206.5	0.0	257.8	98	0	0	2	0	0	0	0	0	0
348	350	CONTINENTAL BUILDING SYSTEMS, Columbus, Ohio	204.5	0.0	130.3	100	0	0	0	0	0	0	0	0	0
349	288	HENEGAN CONSTRUCTION CO. INC., New York, N.Y.	204.0	0.0	275.0	100	0	0	0	0	0	0	0	0	60
350	**	WADMAN CORP., Ogden, Utah	202.5	0.0	160.0	100	0	0	0	0	0	0	0	0	50

# THE TOP 400 CONTRACTORS

RANK 2009	RANK 2008	FIRM	2008 REVENUE		2008 NEW CONTRACTS	MARKETS (% OF 2008 REVENUE)										
			TOTAL	INTL.		GEN. BLDG.	MFG.	POWER	WTR./SWR. WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.	CM-AT-RISK % OF REV.		
351	366	GEMMA POWER SYSTEMS, Glastonbury, Conn.	202.3	0.0	583.9	0	0	100	0	0	0	0	0	0	0	0
352	325	BIS TEPSCO INC, Deer Park, Texas	201.0	0.0	147.0	0	0	0	0	94	0	0	0	0	0	0
353	346	BERGLUND CONSTRUCTION, Chicago, Ill.	200.0	0.0	200.0	100	0	0	0	0	0	0	0	0	0	20
354	**	THOS. S. BYRNE LTD., Fort Worth, Texas	200.0	0.0	300.0	70	0	0	0	0	30	0	0	0	0	88
355	370	T.A. LOVING CO., Goldsboro, N.C.	200.0	0.0	NA	46	0	0	51	0	4	0	0	0	0	34
356	372	TERMINAL CONSTRUCTION CORP., Wood-Ridge, N.J.	200.0	0.0	200.0	100	0	0	0	0	0	0	0	0	0	0
357	342	CROWDER CONSTRUCTION CO., Charlotte, N.C.	197.0	0.0	277.1	8	0	38	49	1	5	0	0	0	0	0
358	270	CSI CONSTRUCTION CO., Colorado Springs, Colo.	197.0	0.0	226.3	92	6	0	0	0	2	0	0	0	0	0
359	336	HK SYSTEMS INC., Milwaukee, Wis.†	193.3	3.1	184.2	0	100	0	0	0	0	0	0	0	0	0
360	352	AJAX BUILDING CORP., Midway, Fla.	192.5	0.0	70.0	100	0	0	0	0	0	0	0	0	0	90
361	305	OWEN-AMES-KIMBALL CO., Grand Rapids, Mich.†	192.0	0.0	102.0	89	5	0	0	0	6	0	0	0	0	76
362	**	NEW SOUTH CONSTRUCTION CO. INC., Atlanta, Ga.†	190.0	0.0	216.0	54	0	0	0	6	25	0	0	0	0	88
363	143	FACILITY GROUP INC., Smyrna, Ga.†	188.0	15.0	NA	45	47	0	0	8	0	0	0	0	0	0
364	**	BLUESCOPE CONSTRUCTION INC., Kansas City, Mo.	187.2	0.0	184.8	52	3	0	0	23	22	0	0	0	0	0
365	323	ARISTEO CONSTRUCTION CO., Livonia, Mich.†	186.0	8.5	177.9	4	49	31	0	15	1	0	0	0	0	10
366	**	POSILLICO, Farmingdale, N.Y.†	185.0	0.0	135.0	3	0	0	13	0	51	18	0	0	0	0
367	396	CORMAN CONSTRUCTION INC., Annapolis Junction, Md.†	184.5	0.0	135.0	0	0	0	5	0	84	0	0	0	0	0
368	398	THE MIDDLESEX COS., Littleton, Mass.	184.3	0.0	192.6	0	0	0	0	0	100	0	0	0	0	0
369	254	GRANGER CONSTRUCTION CO., Lansing, Mich.	182.9	0.0	193.0	79	0	0	21	0	0	0	0	0	0	56
370	355	AURORA CONTRACTORS INC., Ronkonkoma, N.Y.	182.0	0.0	88.0	100	0	0	0	0	0	0	0	0	0	88
371	298	RONCELLI INC., Sterling Heights, Mich.	182.0	25.0	147.0	52	48	0	0	0	0	0	0	0	0	65
372	**	KRAEMER BROTHERS LLC, Plain, Wis.	181.5	0.0	181.5	100	0	0	0	0	0	0	0	0	0	0
373	**	TOP GRADE CONSTRUCTION INC., Livermore, Calif.	181.4	0.0	175.4	58	0	0	3	0	39	0	0	0	0	0
374	384	SHOOK NATIONAL CORP., Dayton, Ohio†	180.9	0.0	129.1	38	3	3	34	0	0	0	0	22	32	0
375	**	GIBBS CONSTRUCTION, Harahan, La.†	180.4	0.0	76.0	100	0	0	0	0	0	0	0	0	0	0
376	281	THE NORWOOD CO., Malvern, Pa.	178.6	0.0	227.6	85	15	0	0	0	0	0	0	0	0	48
377	368	DAVIS CONSTRUCTORS & ENGINEERS INC., Anchorage, Alaska†	178.2	0.0	110.0	78	0	0	0	0	22	0	0	0	0	35
378	**	M. J. HARRIS INC., Birmingham, Ala.	177.0	0.0	130.0	100	0	0	0	0	0	0	0	0	0	18
379	198	STILES CONSTRUCTION CO., Fort Lauderdale, Fla.	176.9	0.0	NA	100	0	0	0	0	0	0	0	0	0	73
380	**	EDGE DEVELOPMENT INC., Temecula, Calif.	175.0	0.0	186.0	100	0	0	0	0	0	0	0	0	0	0
381	347	EDIS CONSTRUCTION MANAGERS, Wilmington, Del.	175.0	0.0	300.0	100	0	0	0	0	0	0	0	0	0	51
382	354	XL CONSTRUCTION CORP., Milpitas, Calif.	175.0	0.0	229.6	69	31	0	0	0	0	0	0	0	0	0
383	**	THOR CONSTRUCTION, Minneapolis, Minn.	172.0	0.0	60.0	100	0	0	0	0	0	0	0	0	0	23
384	361	SOLTEK PACIFIC CONSTRUCTION CO., San Diego, Calif.	170.7	0.0	279.2	100	0	0	0	0	0	0	0	0	0	0
385	**	ENTACT LLC, Grapevine, Texas	168.0	0.0	192.0	0	0	0	0	0	0	100	0	0	0	0
386	**	WAGMAN COS., York, Pa.	167.4	0.0	43.0	27	0	0	0	0	73	0	0	0	0	0
387	**	BRADBURY STAMM CONSTRUCTION INC., Albuquerque, N.M.	164.6	0.0	107.6	93	0	0	7	0	0	0	0	0	0	17
388	349	MOOREFIELD CONSTRUCTION INC., Santa Ana, Calif.	164.2	0.0	139.7	100	0	0	0	0	0	0	0	0	0	0
389	**	DOMO CONSTRUCTION CORP., San Francisco, Calif.	163.7	0.0	231.8	88	12	0	0	0	0	0	0	0	0	0
390	381	QUANDEL ENTERPRISES INC., Harrisburg, Pa.†	160.3	0.0	271.9	99	0	0	1	0	0	0	0	0	0	19
391	360	MCCORMICK INC. & SUBSIDIARIES, Fargo, N.D.†	159.6	0.0	110.7	0	0	3	4	0	92	0	0	0	0	0
392	**	HUNTER CONTRACTING CO., Gilbert, Ariz.	159.0	0.0	128.0	0	0	0	26	0	74	0	0	0	0	0
393	**	MID EASTERN BUILDERS INC. (MEB), Chesapeake, Va.	159.0	0.0	212.9	45	0	0	55	0	0	0	0	0	0	0
394	389	MARCH ASSOCIATES CONSTRUCTION INC., Wayne, N.J.	158.5	0.0	125.0	100	0	0	0	0	0	0	0	0	0	0
395	**	LINCOLN BUILDERS INC., Ruston, La.†	157.0	0.0	140.4	100	0	0	0	0	0	0	0	0	0	65
396	371	NOVAK CONSTRUCTION CO., Chicago, Ill.	157.0	0.0	157.0	100	0	0	0	0	0	0	0	0	0	0
397	**	ULLIMAN SCHUTTE CONSTRUCTION LLC, Miamisburg, Ohio†	157.0	0.0	51.1	0	0	0	100	0	0	0	0	0	0	12
398	**	PRISMATIC DEVELOPMENT CORP., Fairfield, N.J.	155.0	0.0	30.0	87	0	0	0	0	13	0	0	0	0	0
399	386	THE KILLIAN GROUP, Springfield, Mo.†	154.8	0.0	164.4	100	0	0	0	0	0	0	0	0	0	0
400	**	PIKE CONSTRUCTION CO. LLC, Paterson, N.J.	154.7	0.0	141.2	100	0	0	0	0	0	0	0	0	0	0

---

The McGraw-Hill Companies

**ENR (Engineering News-Record)**, (ISSN 0891-9526).

Published weekly except for one week in January, March, April, May, July, August, September, October, November and December; 42 weeks a year by The McGraw-Hill Companies, 1221 Ave. of the Americas, New York, N.Y. 10020. **Founder:** James H. McGraw (1860-1948). **Executive, editorial, circulation, advertising offices:** Two Penn Plaza, New York, N.Y. 10121-2298. Phone (212) 512-2000. **Postmaster:** Please send address changes to ENR/Engineering News-Record, Attention: Fulfillment Manager, P.O. Box 5730, Harlan, IA 51593. Periodicals postage paid at New York, N.Y., and at additional mailing offices. Canada Post Publication Mail Agreement No.40012501. Registered for GST as The McGraw-Hill Companies. GST #R123075673. RETURN UNDELIVERABLE CANADIAN ADDRESSES TO: DPGM Ltd., 2-7496 Bath Road, Mississauga, ON L4T 1L2. Email: enrusterserv@cdfsfullfillment.com. **Copyright, printing and reprinting:** Titles Engineering News-Record (ENR) and CONSTRUCTION WEEK reg. ® in U.S. Patent Office. Copyright © 2009 by The McGraw-Hill Companies. All rights reserved. **Officers of The McGraw-Hill Companies, Inc.:** Harold W. McGraw III, Chairman, President, and Chief Executive Officer; Robert J. Bahash, Executive Vice-President and Chief Financial Officer; Kenneth M. Vittor, Executive Vice President and General Counsel. McGraw-Hill Construction: Norbert W. Young, Jr., FAIA, President; John Murphy, Director, Finance. Where necessary, permission is granted by copyright owner for those registered with Copyright Clearance Center (CCC), 222 Rosewood Drive, Danvers, Mass. 01923, [www.copyright.com](http://www.copyright.com) to photocopy any article herein for personal or internal reference use only for the flat fee of \$1.20 per copy for each article. ENR Construction Economics, Top Rankings and Sourcebooks available for a fee in downloadable PDF format at [www.ENR.com](http://www.ENR.com). Send payment to CCC. ISSN 0891-9526/92. Copying for other than personal or internal reference use without express permission of The McGraw-Hill Companies is prohibited. Write the editor to request such permission. **Printed in the USA.** **Subscription rates for individuals in the field of the publication:** U.S. and possessions, \$82 per year (single copies \$9.95 in U.S.); Canada and Mexico, \$89 per year; outside North America, \$195 per year. Please allow four to six weeks for shipment. **Subscriber service and single copies:** (877) 876-8208 or (515) 237-3681. Send all correspondence, notices and subscription orders to Fulfillment Manager, ENR, P.O. Box 5730, Harlan, IA 51593. If possible, attach address label from a recent issue. **Please contact customer service to change your name or address.** If the postal authorities alert us that your magazine is undeliverable, we have no further obligation unless we receive a corrected address within two years. Please allow a month for change of address to take effect. Classified advertising: Send ads to ENR, Classified Advertising, Two Penn Plaza, 9th Floor, New York, NY 10121. Phone (212) 904-2815.